

J.P. Morgan 2018 Global High Yield and Leveraged Finance Conference February 26, 2018

# Mohegan Gaming & Entertainment (MGE) Overview

### Premier Integrated Resort Operator

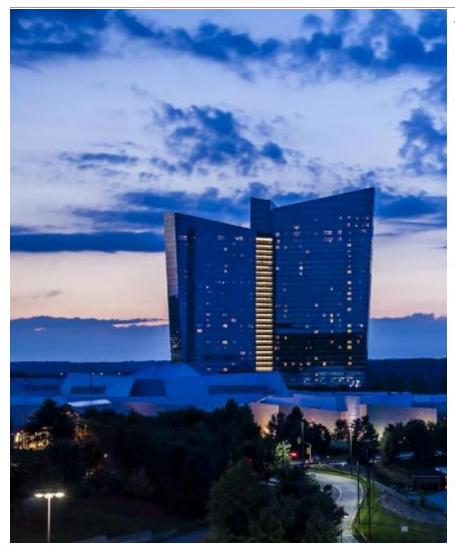
- Stable Governance, Transparent and Commercial
- High Quality "Built to Last" Gaming Assets
- Rapidly Diversifying Asset Base
- One of the Strongest Balance Sheets in Regional Gaming
  - Strong Operating Momentum & Margins
  - Cost Saving Initiatives & Margin Improvement
  - Focus on Deleveraging
- Diversification Through Capital-Light Growth Pipeline
  - Resorts Atlantic City & Paragon Management
  - Connecticut Hotel & Non-Gaming Opportunities
  - Cowlitz Casino Development outside Portland, Oregon
  - South Korea Development







### **Premier Integrated Resort Operator**



### The Mohegan Tribe of Indians of Connecticut

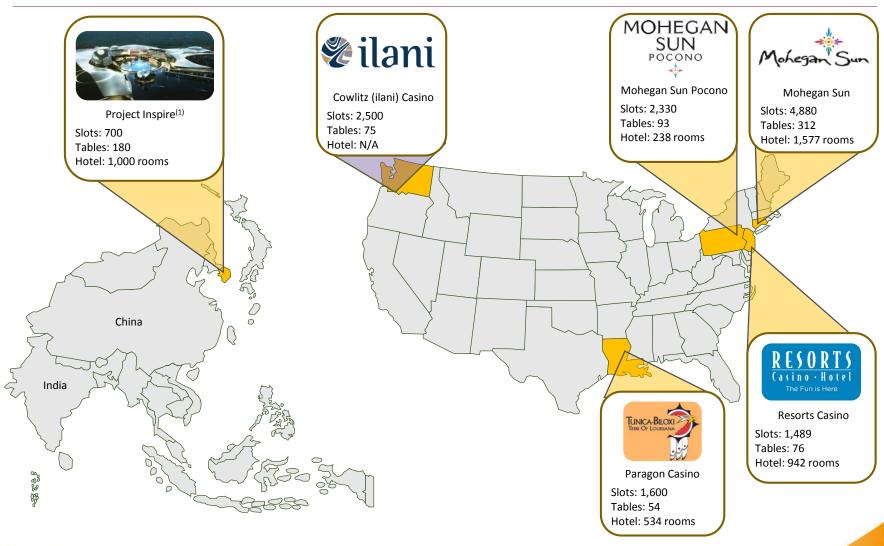
- Widely considered one of the strongest and most stable tribal governments in the United States
- Federally recognized Tribe with experienced leadership
  - Elected 9-member Tribal Council governs the Tribe and acts as the Management Board of MGE
  - Staggered 4 year terms, next elections in August 2019
- SEC filer
- Flagship Mohegan Sun Connecticut:
  - highest grossing casino facility in the Western Hemisphere,
  - world's highest grossing arena for its size,
  - largest casino in terms of slots/tables in the U.S., and
  - home to the Connecticut Sun WNBA and New England Black Wolves NLL franchises
- Well-known "Mohegan Sun" brand with 6 million+ high-value customers in Player Database



# **Premier Integrated Resort Assets**



## **Rapidly Diversifying Asset Base**





# **Premier Integrated Resort Properties**

### Mohegan Sun

- Owned and operated by MGE and 1 of 2 legally authorized gaming operations in southern New England
- Approximately 5.0 million square-foot gaming and entertainment facility centrally located between Boston and NYC on a 196-acre site on the Tribe's reservation in Uncasville, CT
- 3 individually themed casinos making up one of the largest gaming facilities in the U.S. with approximately 350,000 square feet of gaming space
- Approximately 4,900 slot machines, 270 traditional and electronic table games and a 42-table poker room
- Non-gaming offerings include a 10,000-seat arena (highest grossing arena of its size in the world) utilized for concerts, entertainment and home of the Connecticut Sun (WNBA)
- Features a 34-story hotel tower with approximately 1,200 luxury guest rooms and suites, 42 restaurants and lounges with over 5,000 seats and 36 retail outlets
- New 400 room hotel tower opened in November 2016
- For last twelve months ended 12/31/17, generated Net Revenue and Adj. EBITDA of \$1,084 million and \$322 million, respectively

million and \$322 million, respectively						
Casino of the Earth	Casino of the Sky	Casino of the Wind				
Opened October 1996	Opened September 2001	Opened October 2008				
• 185,000 sq. ft.	• 125,000 sq. ft.	• 40,000 sq. ft.				
• 2,450 slots	• 1,920 slots	• 510 slots				

• 145 table games





• 100 table games



Attractive Location



• 25 table games; 42 poker tables



### Attractive Markets With Leading Market Share Connecticut

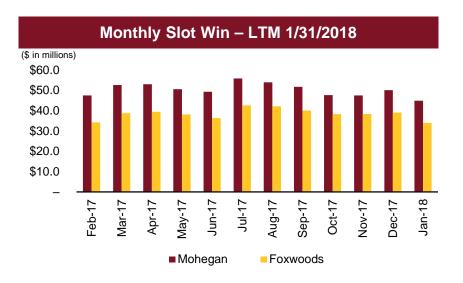
### Key highlights

#### Connecticut is one of the premier gaming markets in the U.S.

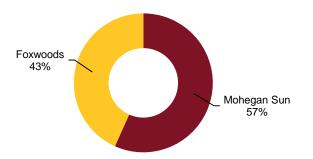
 Mohegan Sun captures ~57% of Connecticut's gross slot gaming revenues, outperforming Foxwoods

#### Mohegan Sun is geographically well situated

- Key demographic is the day-trip customer
- Regularly attracts patrons from within a 100-mile radius of Mohegan Sun
  - Over 5.3 million adults in the area
- Average household income of ~\$80,000
- Seamless connection from I-395, a thoroughfare connecting Boston, Providence, and New York City
  - Destination attracts over 20 million adults in the Northeast corridor



#### % Total CT Slot Win – LTM 1/31/2018



Source: Fantini Research – June 2016 report



### **Premier Integrated Resort Properties**

### Mohegan Sun Pocono and Resorts Casino





- Mohegan Sun Pocono is located on 400 acres in Plains Township, Pennsylvania
  - Within easy access of New York, Philadelphia, New Jersey and Delaware
- MGE acquired the property in January 2005
- First facility in Pennsylvania to have slot machines in November 2006
- 90,000 square feet of gaming space with 2,330 slot machines, 75 table games and an 18-table poker room
- Offers live harness racing as well as daily simulcast wagering from premier tracks across the country
- Additional non-gaming features include 19 restaurants and lounges, retail shops and on-site spa
- Facility includes a 238-room hotel and 20,000 square feet of convention space
- For the last twelve months ended 12/31/17, generated Net Revenues and Adj. EBITDA of \$275 million and \$54 million, respectively





**Resorts Casino Hotel** 

- Resorts Casino Hotel is located on 11 acres of commercial land in Atlantic City, NJ, overlooking the Atlantic City Boardwalk and Atlantic Ocean
- In October 2012, Mohegan Gaming Advisors ("MGA"), a whollyowned unrestricted sub of MGE, acquired 10% of Resorts Casino Hotel and entered into a 5-year management with a 5-year renewal option
- Over 80,000 square feet of gaming space with 1,489 slot machines and 76 tables games
- Two hotel towers offer a total of 942 rooms and suites, 6 restaurants and a food court, 6 bars, 2 theaters, 24 meeting rooms, retail shops and a 13,000 square foot ballroom
- Since MGE assumed management in fall 2012, revenue has grown at an approximate 14% CAGR from 2013 – 2017



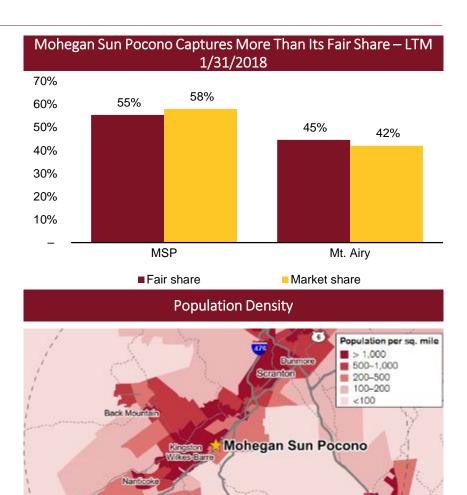
# **Attractive Markets With Leading Market Share**

### Northern Pennsylvania

### Key highlights

#### Pennsylvania is the 2nd largest U.S. gaming market

- Pennsylvania generated gross gaming revenues of \$3.2 billion for LTM January 2018
- Trails only Nevada
- Mohegan Sun Pocono is strategically located near Wilkes-Barre, PA
- Within easy access of New York, Philadelphia, New Jersey and Delaware
- In more densely populated region than Mt. Airy Casino
- Regularly attracts patrons who live within 50-mile radius
  - Over 0.9 million adults in the area
  - Average household income of ~\$60,000



Mountain Top

Source: Fantini Research – June 2016 report and PGCB website



Mount Airy

# MGE Q1 FY18 Financial Performance

<ul> <li>Mohegan Sun:</li> </ul>						
<ul> <li>Net Revenues +1%, highest since 2012</li> <li>EBITDA +13%, 2<sup>nd</sup> highest Q1 since 2008</li> </ul>	(\$ in thousands)		tr Ended		tr Ended	
• EBITDA +15%, 2 <sup>m</sup> Highest Q1 since 2008		12	2/31/2017	12	2/31/2016	y/y chg
	<u>Mohegan Sun</u>					
<ul> <li>Mohegan Sun Pocono:</li> </ul>	Net Revenues	\$	262,937	\$	259,203	1.4%
<ul> <li>Net Revenues -5%</li> </ul>	Adjusted EBITDA		73,534		65,174	12.8%
• EBITDA +1%	EBITDA Margin		28.0%		25.1%	2.8%
Corporate:	<u>Mohegan Sun Pocono</u>					
•	Net Revenues	\$	64,804	\$	68,418	-5.3%
Cowlitz Management Fees \$1.1mm <sup>1</sup>	Adjusted EBITDA		11,017		10,959	0.5%
<ul> <li>Cowlitz Development Fees \$794k</li> <li>Resorts Management Fees \$504k</li> </ul>	EBITDA Margin		17.0%		16.0%	1.0%
<ul> <li>Paragon Consulting Fees \$675k</li> </ul>	Corporate					
<ul> <li>Play 4 Fun Revenue \$391k</li> </ul>	Net Revenues	\$	3,803	\$	3,431	10.8%
	Adjusted EBITDA		(8,566)		(6,990)	-22.5%
Total MGE	EBITDA Margin		ŇŃ		ŇŃ	NM
Revenues flat	3					
	Total MGE					
• EBITDA +10%	Net Revenues	\$	331,484	\$	330,992	0.1%
	Adjusted EBITDA	Ŷ	75,985	Ψ	69,143	9.9%
	EBITDA Margin		22.9%		20.9%	2.0%

<sup>1</sup> Represents MVNW's % of Management Fee



# **MGE LTM Q1FY18 Financial Performance**

- Mohegan Sun:
  - Net Revenues +6% ۲
  - EBITDA +10%
- Mohegan Sun Pocono:
  - Net Revenues -6% ۲
  - EBITDA +3% •
- Corporate:
  - Net Revenues +76% ۲
  - EBITDA -26% •
  - Cowlitz Development Fees \$5.8mm ٠
  - Cowlitz Consulting Fees \$1mm ۲
  - Cowlitz Management Fees \$5.3mm<sup>1</sup>
  - Resorts Management Fees \$3.8mm
  - Paragon Consulting Fees \$2.8mm ۲
  - Play 4 Fun Revenue \$2.3mm
- Total MGE
  - Revenues +4% •
  - EBITDA +8% ۲

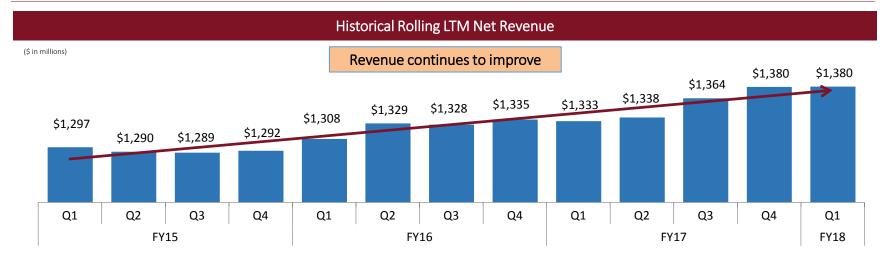


<sup>1</sup> Represents MVNW's % of Management Fee

(\$ in thousands) Mohegan Sun	1	LTM 2/31/2017	1	LTM 2/31/2016	y/y chg
Net Revenues	\$	1,083,654	\$	1,026,196	5.6%
Adjusted EBITDA		321,637		292,259	10.1%
EBITDA Margin		29.7%		28.5%	1.2%
<u>Mohegan Sun Poco</u> Net Revenues Adjusted EBITDA	<u>no</u> \$	275,324 53,699	\$	294,071 52,194	-6.4% 2.9%
EBITDA Margin		19.5%		17.7%	1.8%
<u>Corporate</u> Net Revenues Adjusted EBITDA EBITDA Margin	\$	21,517 (19,595) NM	\$	12,393 (15,555) NM	73.6% -26.0% NM
<u>Total MGE</u> Net Revenues Adjusted EBITDA EBITDA Margin	\$	1,380,495 355,741 25.8%	\$	1,332,660 328,898 24.7%	3.6% 8.2% 1.1%

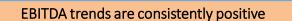
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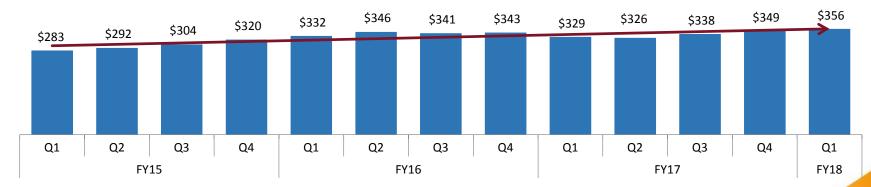
### **Strong Operating Momentum**



Historical Rolling LTM Adjusted EBITDA

(\$ in millions)







\* Note: 1Q17 not adjusted for ~\$8M due to abnormally low table hold percentage

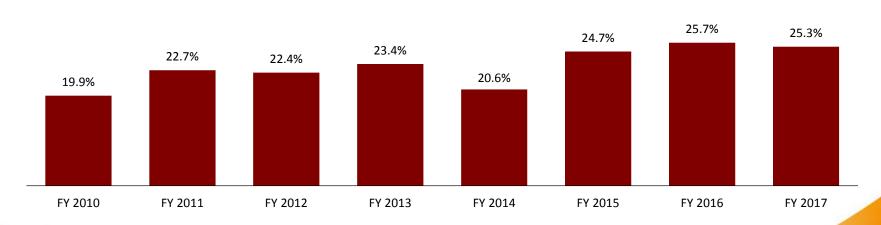
### Margin Expansion due to Proactive Cost Saving Initiatives

### Consistent cost discipline, while maintaining superior service and customer experience

- ~\$100 million in reduced expenses through programs in Connecticut from 2010-2015
- Adjusted EBITDA margin has increased from 19.9% in FY10 to 25.3% in FY17
- Guest service scores are highest they have been in over a decade

### Another ~\$100 million of cost savings potential remains

- CT EBITDA before slot contribution margin of 43% in FY17 compared to top regional peers at 50%-60%
- Initiatives are ongoing and expected to continue over the next few years



#### Adjusted EBITDA Margin



# **MGE Financial Summary Overview**

- Growing Adjusted EBITDA and margins have helped drive strong free cash flow generation
- Cash Flow for Financial Debt Service in FY17 of \$246 million was the highest level ever

	FYE September 30,				
(\$ in millions)	2014	2015	2016	2017	
Net Revenues:					
Mohegan Sun	\$995	\$994	\$1,022	\$1,080	
Mohegan Sun Pocono	297	295	299	279	
Corporate	1	3	14	21	
Net Revenues	\$1,293	\$1,292	\$1,335	\$1,380	
Adjusted EBITDA:					
Mohegan Sun	\$251	\$284	\$302	\$313	
Mohegan Sun Pocono	51	58	53	54	
Corporate	(36)	(22)	(12)	(18)	
Adjusted EBITDA	\$266	\$320	\$343	\$349	
Adjusted EBITDA % Margin	20.6%	24.7%	25.7%	25.3%	
Maintenance and Development Capex	(33)	(30)	(49)	(43)	
Distributions to the Tribe	(50)	(50)	(53)	(60)	
Relinquishment Payments	(49)	(25)	_	_	
Cash Flow for Financial Debt Service <sup>(1)</sup>	\$134	\$215	\$241	\$246	



(1) Cash flow for Financial Debt Service defined as Adj. EBITDA minus relinquishment payments, maintenance and development capital expenditures and distributions to the Tribe

\* Note: 1Q17 not adjusted for  $\sim \!\!\!\!\$8M$  abnormally low table hold percentage

# **MGE Balance Sheet: Capital Structure & Liquidity**

- Ample liquidity of \$113M at 12/31/17, excluding cash held by Inspire Integrated Resort (S. Korea)
- October 2016 comprehensive refinancing and April 2017 credit facility re-pricing reduced annual interest expense by ~\$23 million
- Majority pre-payable debt; significant up-front weighted mandatory and voluntary amortization
- No significant maturities until 2021, extending until 2024

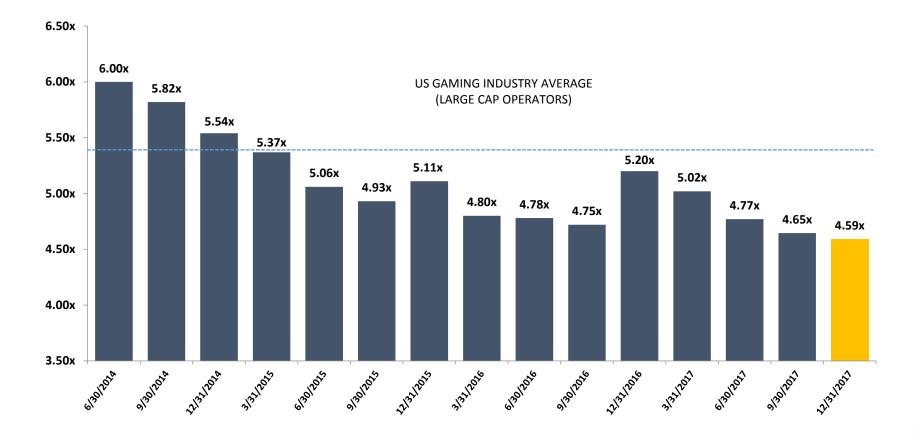
(\$ in millions)	12/31/2017
Cash and Cash Equivalents	\$ 113.0
Senior Secured Credit Facility – Revolving Senior Secured Credit Facility – Term Loan A Senior Secured Credit Facility – Term Loan B Other	35.0 378.3 777.2 1.6
Total Senior Secured Debt	\$ 1,192.0
Mohegan Expo Center Loan	17.9
2016 7.875% Senior Unsecured Notes due 2024	500.0
Total Debt	\$ 1,709.9
Senior Secured Leverage Ratio	3.20x
Total Leverage Ratio	4.59x



Leverage ratios based on Covenant EBITDA of \$372.9mm for the fiscal year ending December 31, 2017 Total Leverage Ratio represents Total Recourse Debt / Covenant EBITDA

# **MGE Total Leverage Ratio**

• MGE's ratio of debt to cash flow is estimated to be 4.59x at 12/31/17, lowest since 12/31/07, is much lower than the US Regional Operators industry average of 5.46x<sup>2</sup>



- (1) Restricted Group leverage, based on 2016 Credit Facility definition of Total Recourse Debt / Covenant Adjusted EBITDA
- (2) US Regional Operators Industry Average includes US subsidiaries of Caesars Entertainment Corp., Boyd Gaming, Eldorado, and Red Rock Resorts as of most recent public filings, estimated pro forma for announced acquisitions and divestitures.



## **Growth Strategy**

	Project / Expansion	Location	Primary Market Population <sup>(1)</sup>	Ownership Structure	Status	Estimated Opening	Current or Anticipated Benefit to MGE
	Resorts Casino Management	Atlantic City, NJ	1.4	10% Equity	Completed	Open	• Management Fee
	Mohegan Sun Pocono	Wilkes-Barre, PA	0.9	100% Equity	Completed	Open	<ul><li>Asset Value</li><li>Equity Ownership</li><li>Cash Flows</li></ul>
	Internet Gaming	Atlantic City, NJ	8.8	10% Equity	Completed	Open	• Equity Distributions
Completed	Paragon Casino Resort	Marksville, LA	0.5	Consulting/ Management Contracts	Completed / Pending Approval	Open	<ul><li>Consulting Fee</li><li>Management Fee</li></ul>
Ŭ	Mohegan Sun Earth Hotel	Uncasville, CT	5.3	Net Lease from Instrumentality of the Tribe	Completed	Open	<ul> <li>Profits after lease payment</li> </ul>
	Cowlitz (ilani) Casino	La Center, WA	2.7	Management / Development Contracts	Completed	Open	<ul> <li>Development Fee</li> <li>Management Fee</li> <li>Repayment of Receivable</li> </ul>
50	Mohegan Sun Expo Center	Uncasville, CT	5.3	100% Equity, Non- recourse Debt	Under Construction	Summer 2018	<ul><li> Rental Income</li><li> Ancillary Income</li></ul>
Ongoing	South Korea Development	Incheon, S. Korea	700	JV with KCC Corp	Advanced Planning Stages	2021	<ul> <li>Development Fee</li> <li>Management Fee</li> <li>Equity Distributions</li> </ul>
	Northern Connecticut Development	East Windsor, CT	TBD	50/50 JV with Mashantucket Pequot Tribe	Planning Stages	TBD	• Equity Distributions



(1) In millions. Represents population within 60 minute drive time of MSAs and state population from US Census. Mohegan Sun and Paragon estimates based on 90 minute drive time. Cowlitz Casino estimated based on 120 minute drive time. Korea market based on 2.5 hour flight time

# **Connecticut Non-Gaming: New Earth Hotel & Expo**

### Earth Hotel

- The ~\$130 million 400-room Earth Hotel opened November 10, 2016
- In its first year of operation, the Earth Hotel has exceeded expectations
- Hotel Revenue has increased ~\$12 million or ~25% YoY
- Combined occupancy % for both the Earth and Sky Hotels was over 96% for fiscal year, while ADR has increased ~3%

### Mohegan Sun Expo Center

- The ~\$80 million Conference & Exposition Center is scheduled to open in Summer 2018
- Existing meeting space turning away ~85K room nights annually; 78% of the turnaways due to lack of space
- Significant benefits for meeting/expo planners vs. other locations
- Highly successful Barrett-Jackson auto auctions in 2016 and 2017 validate the proposition
- Forecast at least \$14 million of incremental profit growth
- Significant portion of targeted group room nights have already been booked







# Cowlitz (ilani) Project Update

### **Recent Project Updates**

- MGE is developer/manager of the Cowlitz (ilani) Casino outside of Portland, Oregon
- Casino opened in April 2017
  - 2,500 Class III slot machines
  - 75 table games, including blackjack, craps, roulette and baccarat
  - 15 food and beverage outlets
  - 2,500 seat entertainment venue
- 2.7 million population within two hour drive, ~2% all-in state revenue share

### **Economic Summary**

- ~\$45M invested since 2004
- ~\$215M projected returns over the next 4-7 years
  - Reimbursement of advances: ~\$19.4mm received at close, ~\$100M+ additional reimbursements over 4 years
  - Development Fee: ~\$15M over 4 yrs
  - Management Fee: \$100M+ over 7 years





## **Cowlitz (ilani) Project**





## **Project Inspire Overview**

- Multi-phase development over 20 years on 660+ acres next to Incheon Airport, one of world's busiest (62 million visitors in 2017 to over 100 million est.in 2020)
- \$1.6 billion Phase 1 Investment (Including +\$200 million infrastructure contribution from real estate partner IIAC)
  - 15,000 Seat Indoor Entertainment Arena (Largest in Korea)
  - Three 5&6 Star Hotel Towers Totaling ~1,000 Guest Rooms
  - Over 11,000m2 of Meeting and Convention Space (Largest in Korea)
  - Over 13,000m2 of Luxury and Destination Retail Offerings
  - Over 25,000m2 Foreigner-Only Casino
- Phase 1 Break Ground mid-2018 (Subject to Gov't Approval)
- Top 5 Korean Construction Manager expected to provide completion guarantee
- Opening scheduled for 2021, dependent on timing of permitting and Gov't approval







# **Excellent Location With Strong Demographics**

### **Demographics**

South Korea, one of the world's top 10 economies, is an untapped leisure destination for North Asia

- Significant locals/non-gaming business – 25 million people within a two hour drive
- 700 million people within a 2.5 hour flight
- 3 of the 4 largest MSAs in the world are less than 2 hours away
- Seoul is a popular destination for Chinese travelers, ~3x more visitation than Singapore<sup>(3)</sup>
- 62 million passengers travel through IIAC annually (one of the busiest in the world); ranked world's best airport 10 years<sup>(4)</sup>

#### **Anticipated Revenue Mix**

- More balanced mix of gaming and non-gaming than currently seen in other Asian resorts
- Gaming primarily from premium mass segment, helped by airport proximity, only ~20% anticipated from VIP
- VIP potential significant: ~1.5 million millionaires w/in 3-hour flight, 2x+ the amount of NYC/Boston combined



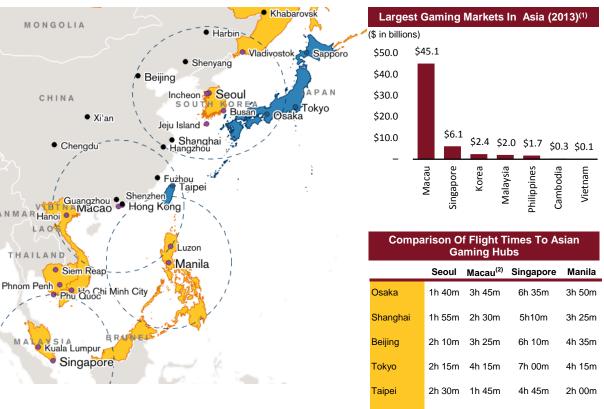
(1) Wall Street research(2) Hong Kong used as a

Hong Kong used as a proxy for travel time to Macau

Website: China Internet Watch Source: IIAC



### Korea is the closest gaming hub for North Asia



Hong Kong

3h 45m

NM

3h 55m

2h 10m

# **Asia's Next Major Gaming Market**

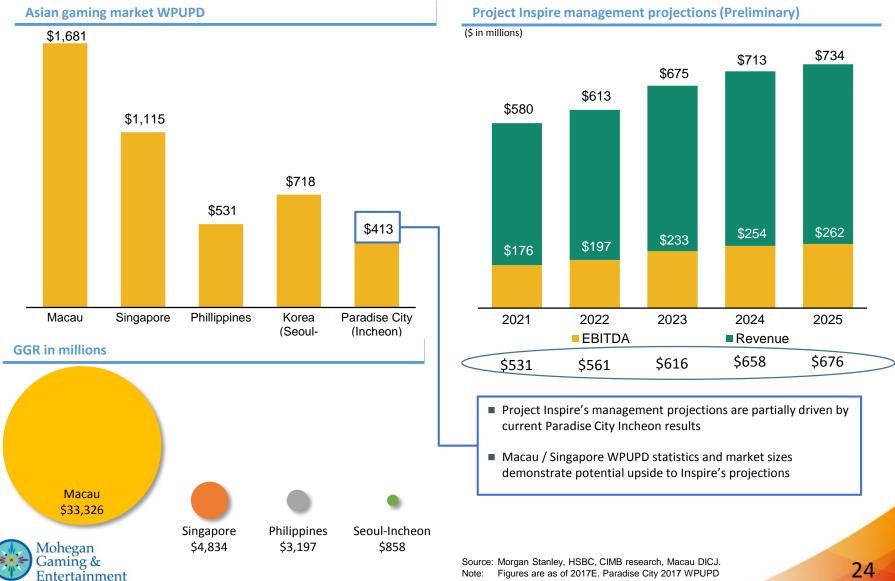
- Significant development near the Incheon airport is expected to create an international entertainment district that can rival Macau and Las Vegas
- Similar to the Philippine Entertainment City experience, growing critical mass
- Proximity to Incheon International Airport and significant population base drives demand to meet increase in supply.
- Focus on non-gaming amenities differentiates the market from other gaming destinations
- Other developers have recently seen interest in the market, validating our investment into the region.



	Opening Date	Budget	Developer/Manager	Gaming Positions	Hotel Rooms	Non-Gaming Amenities
Paradise City	April 2017	• \$1.2B	• Paradise Co.	<ul><li>154 Tables</li><li>281 Slots</li></ul>	• 800	<ul><li>Night Club</li><li>Convention Center</li></ul>
Inspire	2021	• \$1.6B	<ul> <li>Mohegan Gaming &amp; Entertainment</li> </ul>	<ul><li> 180 Tables</li><li> 700 Slots</li></ul>	• 1,000	<ul> <li>Arena</li> <li>Retail Mall</li> <li>Convention Center</li> <li>Theme Park (Phase 2)</li> </ul>
Caesars	TBD	• \$700M	Caesars Ent.	<ul><li> 100 Tables</li><li> 150 Slots</li></ul>	• 600	<ul><li> Retail Mall</li><li> Convention Center</li><li> Theater</li></ul>
Bloomberry	TBD	• TBD	Solaire	<ul><li> 185 Tables</li><li> 700 Slots</li></ul>	• TDB	• TBD



### **Korea** -Comparable market performance supports upside to Inspire model



Note: Figures are as of 2017E. Paradise City 2017 WPUPD annualized to account for April 2017 opening.

## **Inspire Project Renderings**





# Thank You and Q & A